

**NORTH SOUND MENTAL HEALTH ADMINISTRATION
ADVISORY BOARD MEETING**

**North Sound Mental Health Administration
Conference Room
117 North First St., Suite 8
Mt. Vernon, WA 98273
March 2, 2004
1:00 PM**

Agenda

1. Call to Order - Introductions, Chair – 5 minutes
2. Revisions to the Agenda, Chair – 5 minutes
3. Approval of the February 2004 Minutes, Chair – 5 minutes
4. Comments from the Public –5 minutes
5. Correspondence and Comments from the Chair – 5 minutes
6. Unfinished Business
 - a. Executive Director's Report - Chuck Benjamin – 5 minutes
 - b. Finance Committee – Mary Good – 5 minutes
 - c. Planning Committee – Tom Richardson – 5 minutes
 - d. Activities and Liaison Committee
 - i. Site Visitations for 2004
 - ii. Consumer-Run Projects-County Reports
 - e. QMOC Report – Mary Good – 5 minutes
7. Items To Be Brought Forward To The Board of Directors – Charles Benjamin, Executive Director
 - a. Consent Agenda
8. New Business
 - QRT Client Satisfaction Annual Report FY 2003 – Beckie Bacon - 10 minutes
9. Comments from County Advisory Board Representatives – 15 minutes
 - a. Island
 - b. San Juan
 - c. Skagit
 - d. Snohomish

e. Whatcom

10. County Coordinator Report

11. Comments from Public – 5 minutes

12. Other Business

a. Request for Agenda Items

13. Adjournment

NOTE: The next Advisory Board meeting will be April 6, 2004 at the NSMHA Conference Room, 117 N. First Street, Suite 8, Mount Vernon.

North Sound Mental Health Administration
MENTAL HEALTH ADVISORY BOARD
 February 3, 2004

Present: John Patchamatla, Beverly Porter, Joan Lubbe, Charles Albertson, Patricia Whitcomb, Marie Jubie, Mary Good, Jim King, Patricia Little, Tom Richardson, James Vest, Chris Walsh

Absent: Ian Brooks

Excused: Dean Stupke, Jack Bilsborough,

Staff: Chuck Benjamin, Sharri Dempsey, Greg Long, Wendy Klamp, Shirley Conger, Chuck Davis, Shari Downing

Guests: Lionel Peoples, Karen Mooney, Laurel Britt, Chuck Roxin, Jackie Henderson

MINUTES

TOPIC	DISCUSSION	ACTION
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CALL TO ORDER, INTRODUCTIONS

Chair Lutz-Smith	Chair Jubie convened the meeting at 1:05 p.m. and welcomed those present. Introductions were made. The Advisory Board had a pre-meeting presentation by Mike Watson from Lake Whatcom Residential and Treatment Center, and Barb McFadden from Compass Health. Presenters talked about what employment services their agencies offer. The Advisory Board thanked Mike and Barb for presenting their information.	Informational
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REVISIONS TO THE AGENDA

Chair Jubie	Chair Jubie asked if there were any revisions to the agenda. Tom Richardson informed the committee that he has two motions to make. One during new business and one during the Executive Directors report.	None
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APPROVAL OF MINUTES

Chair Jubie	The December 2003 minutes of the Advisory Board meeting were reviewed and Chris Walsh indicated that he name was omitted from the last meeting and he was absent. The minutes were changed to reflect this.	Passed with one abstention
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COMMENTS FROM THE PUBLIC

There was none.

Informational

CORRESPONDENCE AND COMMENTS FROM THE CHAIR

Chair Jubie

Chair Jubie stated that she has been working hard on the WMIP and went to Olympia on Martin Luther King day with NAMI. This project is not a good idea for our region. She has spoke to Aaron Reardon about this and he is now on board. She will be meeting with Karl Brimner and Hans Dunshee tomorrow. She does not feel that Karl Brimner is her advocate, and she is bringing Chuck with her because she feels he is our advocate, and she wants to make a strong statement about that.

UNFINISHED BUSINESS

Executive Director's Report

Chuck Benjamin

Mr. Benjamin welcomed Chuck Roxin to the Advisory Board meeting and informed the group that he is the new Executive Director of bridgeways and a fellow New Yorker. Chuck added that he would be introducing an ECS-GMU contract today that will be added to the APN contract as exhibit P. It is a continuation to the GMU contract of 2003. Chuck also spoke about the WMIP. DSHS has gotten a budget proviso from the legislature to authorize them to look into and explore Medicaid Integration projects, and they came up with the Washington Medicaid Integrated Partnership and they were going to target three different areas, King Pierce and Snohomish Counties. When they let the RFP they let it for only Snohomish County. You could say that King and Pierce said not in our county from day one because they could already see the potential for negative impact. Chuck gives credit to Snohomish County because they are innovative and creative and they actually just wanted to have discussions with DSHS around how it would go. In his opinion those discussions did not go very well because DSHS didn't have the answers to many of the question that were asked by Snohomish County, NSMHA and providers. It wasn't until January 26th that they actually reached out to local consumers and advocates to see how you felt about the WMIP, and that is one of

Informational

the faults that we have been talking about with this project. We now have a letter that has been signed by Executive Reardon and council chair John Koster asking the Governor and legislature to withdraw the RFP and to reverse the proviso. Our BOD planning committee will be forwarding the same position to the BOD at their Feb 12th meeting. As you know our BOD has already taken a position on at least delaying it for one year so that the state will be required to involve all of the local stakeholders. We have hired expert consultants Barbara Mauer and Dale Jarvis to look at the design of the WMIP and they have looked at the data that MHD and DSHS should have looked at when designing it. The data states that there are 9600 covered lives in the 21 and over aged, blind and disabled population in Snohomish County. 6000 of those lives will be transferred to the WMIP. What they didn't analysis is of that population, is anyone seeking service? Our consultant looked at that and what they said was we are serving 3800 already, which is a 39% penetration rate into that population. On top of that we are spending 10.4 million dollars annually of our money on that population because they are the most acutely ill and that is where we should be spending our money, as those are the people we should be serving. DSHS states that the WMIP will now only do outpatient services and instead of taking 18-25% of our money they are going to take 10% of our money and that still leaves us at risk of the inpatient stays of those 6000 people and responsible for crisis respite, the Mukilteo E&T, residential services, and supported employment. So what they have really done in essence is while they have substantially decreased the amount of money that has been transferred, they have drastically increased our liability. So, they have taken a bad design and made it worse. Our consultant is also now questioning the savings that DSHS is estimating. When they first announced this project they said there would be a 12 million dollar savings. Now they are saying 2.2 million, but Chuck is not sure that they are even going to get 2.2 million because of the delayed implementation of this project on long-term care and DDD. When you ask why did you delay it on them? They state it is because of potential adverse effects on this vulnerable population, and when he

states that he feels that people with severe mental illnesses have the same potential for severe negative impact and they say were going ahead with the project. What he feels that the committee should also know is that several state entities that have gotten behind and endorsed opposition to the WMIP project, they are WSAC, WA Mental Health Council and DSHS's own Advisory Council has written a letter asking it to be delayed, our BOD, NAMI of Whatcom, NAMI of Snohomish and NAMI of Skagit. Integration of services is a good idea but this WMIP is flawed from the beginning and other integration projects in other parts of the county have not taken funding from MH, they have gotten additional funding for these projects. The MHD has gone on record saying in a public meeting that we can't see any impact or decrease in services to the RSN with this project. I defy them to take our system that has been built on a 5-county region and say we can lose 4.5 million dollars and still do everything that we are doing today. Chuck handed out the letter that Snohomish county has sent and a letter that he has sent yesterday. There is a February 17th stakeholder meeting on this project at the Everett PUD, and Dennis Braddock said he would be there. We happen to have an All Aboard for that day! Tom Richardson made a motion "that we propose a common motion soliciting broad community support on our opposition to WMIP. That we ask each community MHAB to adopt the motion, and that we then send a letter including the common motion of opposition to WMIP, to all of our elected state officials, and to the 5 Sheriffs, major city councils, and 5 county councils". **Motion seconded, passed unanimously.** Tom also stated that he would like the chair to develop the specific language to the common motion and include and explanation of the likely unintentional consequence of WMIP and for the whole state Mental Health service system when applied universally.

Motion passed unanimously

Mary Good

Finance Committee Report

Ms. Good indicated that the finance committee met this morning and recommended approval to bring forth to the Board of Directors the Advisory Board expenditures. **All in favor, passed unanimously.**

Approved unanimously

Strategic Plan Committee

Chair Jubie

Chair Jubie informed the group that the Planning Committee met with Greg Long this morning and discussed several topics. One being that Fairfax Hospital might not be a place for children to go to anymore because they are not able to negotiate with the MAA for the right amount of money, and now they are looking into a legislative remedy. She hopes that it works out because Fairfax is an excellent place for children and she would hate to see that gone. They also discussed older adults, and the fact that ECS is not utilizing all of their available beds. Sea Mar wants more funding to do more outreach to the Hispanic population. Marie indicated that they also provide services to non-Hispanic people also and that they really do have a good integrated system. They also talked about a activity center in Whatcom County that wants a PATH grant to provide peer support to women who are homeless and mentally ill, and more than likely there will be some children involved too, so it will be helping children as well. They want 46K for that. Marie asked Tom if they are working on getting the funding for that. Tom stated that he has a motion to make about that. Marie stated that she is looking at how to explore the village concept. We are looking to broaden that concept here in our region. One of their main focuses is employment. Marie asked Greg to speak about the Crisis System Review. Greg indicated that he wanted everyone to be aware of the Crisis System Review that will be going on in our region. Snohomish County has requested more funding for crisis services so the main focus will start there. You will be hearing more about it in May or sooner. Marie stated that they discussed residential issues also, and that we have done some good work with Haven House. Marie stated that as the chair she would like to work very hard to see that every seat on the Advisory Board filled and all of the seats filled in the Counties as well. She will be making this her primary goal. She asked the board to please be thinking about that. Tom made a motion, he moved "that we formally support the WCPC PATH Grant Proposal to provide peer outreach and support services to homeless mentally ill women". He asked that the chair work to develop a letter of support. **Motion seconded. Passed unanimously.**

Informational

Passed unanimously

Greg indicated that we need members from this Advisory Board on the Planning committee. We also need a new chair for the Advisory Board Planning Committee. Tom Richardson has indicated that he would like to chair this committee. Marie appointed Tom as Chair. Tom asked that anyone that who would like to be involved in the planning committee to please send him an email at tom3005@earthlikk.net.

Tom Richardson appointed as Chair of Advisory Board Planning Committee

Tom indicated that another motion came out of the Advisory Board Planning Committee. He moved that "NSMHA require from all contract service providers operating activity centers/drop in centers (like Rainbow Center for example) data reporting that will be useful in analyzing outcome data in the future". Charles Albertson seconded the motion and advised the committee that Rainbow Center has been working on this already and could share information with other people. Committee discussion followed. **All in favor, passed unanimously**

Motion passed unanimously

Activities and Liaison Committee

Chair Jubie

Chair Jubie asked Sharri to speak to the committee. Sharri indicated that she has been heading up this committee and would like some volunteers to be involved also.

Informational

Site Visitations for 2004

Sharri Dempsey

Sharri announced that we will be having an All Aboard to the Everett PUD for the WMIP on February 17, 2004, and handed out the flyers. She indicated that the committee has indicated an interest in Children's programs in our region. We could look at doing that in April. How does the committee feel about that? There are programs at Catholic Community Services, Luther Center, and Martin Center. Sharri advised that she still has to ask the facilities. Marie suggested the Farm Project, and Sharri stated that they could go a couple of times as things grow. Tom suggested residential facilities, to either go to or have someone come here and address the committee. Another suggestion was made to visit the Delta Rehab for their August picnic. Chris stated that he has been doing that for 28 years now, and it is all free. Sharri thanked the committee for all of the good ideas.

Informational

Consumer Run Projects

Advisory Board Member – not appointed at this time

Jackie Henderson told the committee that they had applied for a grant to hire an outreach worker to engage seniors who are isolating and are fearful in Island county. They are calling 911 and need to get connected to services in the community, churches, clubs etc. This would help these people lead happier lives and free up law enforcement. A lot of these folks that need services are not Medicaid eligible, but they are costing lots of dollars. Jackie indicated that they did not get the grant and if anyone knows how to hire an outreach worker for not just Medicaid eligibles to please let her know. Tom asked if anyone knows how much the taxpayers supplement the RSN system, and who is supplementing the mental health system? Chuck will ask the county coordinators and bring it back to the committee. Jim King handed the Skagit County Mental Health Advisory Board meeting minutes for November 2003 and went over the Allocations Committee Report. The report indicates where the 2004-millage allocations were spent. Jim went over the report with the group.

Informational

Mary Good

QMOC Report

Mary reported highlights of the January 2004 QMOC meeting. She also brought forth the membership applications for consumer/advocate membership to QMOC for the Advisory Board to vote on. There are as follows: Mary Good, Joan Lubbe, Janet Lutz-Smith, Dan Bilson, and Susan Ramaglia. Chris made a motion to approve. Marie stated that there is still one seat open on QMOC. Patricia Little asked if she could be included in the applications to be on the QMOC committee. Committee agreed. **Motion seconded, passed unanimously.**

Motion passed unanimously

ITEMS TO BE BROUGHT FORWARD TO THE BOARD OF DIRECTORS

Consent Agenda

Action Items

Chuck Benjamin

To approve the NSMHA Receptionist Job Description. The NSMHA is currently looking to fill the Receptionist position. This position performs a variety of routine reception, data entry and support staff duties.

To approve the NSMHA Contracts Manager’s job description. The NSMHA is currently looking to

fill the Contracts Manager's position. The Contracts Manager position provides leadership and coordination with contract planning, audits and policy and procedure within the NSMHA. This position will provide human services support for the NSMHA and supervisory function of some staff.

To approve Professional Services Agreement between North Sound Mental Health Administration and MCPP Healthcare Consulting INC, Contract # NSMHA-MCPP-03-04. Snohomish County has been selected to be the pilot site for the demonstration project for Washington State without its agreement. The NSMHA is concerned about the project for it may take 10-25% of the Island, San Juan, Skagit, Snohomish and Whatcom Counties mental health funding to serve 5% of its Medicaid eligible population (up to 6,000 covered lives). In order to best evaluate the impact of this demonstration project, NSMHA is requesting analysis of the Washington State Medicaid Integration Project and the five model/prototype Integration Projects currently underway in other state. This Agreement shall take effect December 1, 2003 and shall continue in full force and effect through June 30, 2004. Maximum consideration for this agreement is \$16,000.

Motion passed
unanimously

**Motion to approve, seconded, passed
unanimously.**

Jim asked Chuck to speak about the staff changes at APN. Chuck related that he had received a email from the APN Management Council that Jere Lafollette will no longer be the CEO of APN and that his last day will be this Friday. He also indicated that QMOC had thought that Advisory Board might want to consider some kind of recognition for Jere, but that is your option if you want to do that. You should also know that Ken Richardson who was the Executive Officer of Sound Data is no longer there. They are not rehiring they are transferring responsibilities to Dean Wight. Another person that is no longer at Compass Health is Janice Lovelace who was Director of Acute Care Services. Tom Sebastian is going to be responsible for the oversight of the

Motion passed

E&Ts and Tim Davis will be responsible for the emergency services and they are saying that there will be more changes in the future. Tom Richardson made a motion to give Jere LaFollette and Ken Richardson a plaque next month. **Motion was seconded, passed unanimously**

Chuck Benjamin There are no Emergency Action Items

Introduction Items
Moved to action items.

Chuck Benjamin

NEW BUSINESS

John Patchamatla John asked the committee to please bring the names of Advisory Board Members and when their terms expire. Informational

Wendy Klamp Wendy explained that she wanted to introduce the QM plan today but it will be mailed out to the Advisory Board Members tomorrow as we had some last minute formatting issues.

COMMENTS FROM COUNTY ADVISORY BOARD MEMBERS

Island Patricia Whitcomb indicated that Jackie had covered it already. Informational

San Juan None

Skagit Jim stated that he covered it already. Informational

Snohomish Marie notified the group that Byrne Quinn had been elected chair for the Snohomish County Advisory Board and Doug Buller is vice chair. They have some new board members and they are trying to fill all of the available seats. Informational

Whatcom Tom reported that he has limited out on the Whatcom County Advisory Board but he will likely be reappointed as a representative at large to the NSMHA Advisory Board, as there is not enough interest to fill all of the seats from Whatcom County. Beverly Porter is the new Chair for the Whatcom County Advisory Board. One of the Senators from our community agreed to be appointed to the MH advisory board and also a child psychiatrist has also. Informational

COUNTY COORDINATOR REPORT

Jackie Henderson Jackie stated that she was not at the last County Coordinator meeting, so Chuck reported that they spent a lot of time on the WMIP project, and also discussed the crisis review.

COMMENTS FROM PUBLIC

None None

OTHER BUSINESS

Chair Jubie Joan Lubbe announced that the Mental Health Parity is back and that there was an article in the paper today. They are working on it now as we speak. It states that the estimate for lack of insurance parity for mental health care costs the nation 70 billion a year. This has been going on for 6 years.

Request for Agenda Items

Chair Jubie None

ADJOURNMENT

Chair Jubie Meeting adjourned at 2:48 p.m.

MEMORANDUM

DATE: February 12, 2004
TO: NSRSN Advisory Board
FROM: Chuck Benjamin, Executive Director
RE: March 11, 2004 Board of Director's Agenda

Please find for your review and comment the following that will be discussed with the Board of Directors and brought forth at the March 11, 2004 NSMHA Board Meeting.

All items referred to below are accessible on the NSMHA website by visiting:
http://www.nrsn.org/Boards/A_Board_Packet.htm

Consent Agenda

None

Action Items

To review and approve the North Sound Mental Health Administration's 2004-2005 Quality Management Plan. It is the intent of NSMHA to develop a quality management program in conformance with the Washington State Mental Health Division, (MHD) and Federal Requirements as well as with the Standards of the Health Insurance Portability and Accountability Act, (HIPAA). The NSMHA Quality Management Plan is a regional document, focusing on the integrated review components that include NSMHA contracted service provider's roles and responsibilities concerning quality assurance/improvement issues.

Emergency Action Items

None

Introduction Items

To introduce NSMHA-Whatcom-04-05 Amendment 1 (one). The contract between the North Sound Mental Health Administration (NSMHA) and Whatcom County is hereby amended as follows: Effective January 1, 2004, the Consumer Oriented Projects Funding shall be extended through December 31, 2004. Maximum consideration for this amendment shall not exceed \$36,068.00.

To introduce NSMHA-Skagit-04-05 Amendment 1 (one). The contract between the North Sound Mental Health Administration and Skagit County is hereby amended as follows: Effective January 1, 2004, the Consumer Oriented Projects Funding shall be extended through December 31, 2004. Maximum consideration for this amendment shall not exceed \$12,936.00.

To introduce NSMHA-Island-04-05 Amendment 1 (one). The contract between North Sound Mental Health Administration and Island County is hereby amended as follows: Effective January

1, 2004, the Consumer Oriented Projects Funding shall be extended through December 31, 2004. The maximum consideration for this amendment shall not exceed \$9,634.76.

cc: Charles R. Benjamin
County Coordinators
NSRSN Management Team

EXHIBIT I
NORTH SOUND MENTAL HEALTH ADMINISTRATION
Consumer Oriented Projects Funding Requirements

Purpose:

To assist NSMHA Consumers realize their Vision of Hope – Path to Recovery ***“The process by which an individual with mental illness can recover self-esteem, self-worth, dreams, pride, choice, dignity and life meaning”.***

Requirements:

- Project is consumer driven, that clients of services, their family members, and/or community advocates are directly involved in proposal design, project implementation, ongoing operation and oversight.
- Projects should result in direct, tangible changes in the lives of individuals with severe/chronic mental illness or in community/system changes that will result in future increased inclusion/acceptance of persons with severe/chronic mental illness.
- Funded projects shall:
 - Empower and Involve Consumers, and/or
 - Decrease Stigma, and/or
 - Increase Consumer Job Opportunities, and/or
 - Demonstrate New or Unavailable Services that will assist consumers in realizing their Vision of Hope – Path to Recovery.
- Funded projects shall embrace the “Framework for all NSMHA Activities”, adopted by the NSMHA Board of Directors on October 25, 2001.
- Funded projects shall provide services targeted to individuals (children, adolescents, adults and older adults) with severe/chronic mental illness residing within the NSMHA Service Area.
- Funded projects should be able to demonstrate their effectiveness through measurable outcomes.
- Proposals that strengthen Consumer voice, choice and ownership; show collaboration; community-based partnerships; and multi-system partnerships are encouraged.
- Funds cannot be used to provide or enhance services that NSMHA contracted providers are obligated or required to provide.

- Counties are required to submit quarterly fiscal and project status reports to the NSMHA.

NORTH SOUND MENTAL HEALTH ADMINISTRATION

2002 –2004 Consumer Oriented Projects Request Questionnaire

1. Clearly describe your project, the people you intend to serve and how the services will empower and involve consumers, assist consumers in realizing their Vision of Hope – Path to Recovery, decreased stigma and/or increase job opportunities, Include the number of consumers involved in receiving services and providing the service(s).
2. Identify which of the “Framework for all NSMHA Activities”, adopted by the NSMHA Board of Directors on October 25, 2001 the proposed project will address. Specify how the project will do so. (Be as specific and inclusive as possible).
3. Who will be responsible for planning, implementing and monitoring the project? Please describe any/all experience in delivering this kind of service?
4. Create a timeline for implementing the activity/services, achieving project objectives/outcomes, and expending awarded funds.
5. How will you market this project? Please provide a business or marketing plan for proposals employing persons and/or selling services/goods.
6. Clearly describe your project’s goals, expected outcomes and how you are going to measure your success.
7. Describe how the project will strengthen consumer voice, choice and ownership.
8. Detail the collaborative, community-based partnerships supporting this project. Please distinguish between those who are working partners/contributing resources) and those who are non-working supporters of your project.

9. Detail your plans for future funding support and/or collaborative funding.

PROJECT BUDGET SUMMARY

Project Name: _____

County: _____

Budget Time Frame: From _____, 2002 to _____

Expenditures:

Revenues:

Description	NSMHA Funding	County Funding	Other Funding (Identify Source)	Total Revenues
Salaries/Wages and Benefits				
Supplies				
Minor Equipment/Tools				
Professional Services				
Communications/Telephone				
Transportation				
Advertising				
Rentals				
Insurance				
Public Utilities				
Repairs/Maintenance				
Machinery & Equipment				
Administration				
Other, please specify:				
TOTAL REVENUES	\$	\$	\$	\$

**NORTH SOUND MENTAL HEALTH ADMINISTRATION
CONTRACT AMENDMENT**

**CONTRACT NO. NSMHA-Skagit-04-05
Amendment (1)**

The above-referenced Contract between the North Sound Mental Health Administration (NSMHA) and Skagit County is hereby amended as follows:

3. Effective January 1, 2004 Consumer Oriented Projects Funding Requirements Guidelines shall be extended through December 31, 2004.
4. Maximum consideration for Consumer Oriented Projects, Exhibit I, shall not exceed \$12,936.00.

ALL TERMS AND CONDITIONS OF PERFORMANCE OUTLINED IN CONTRACT NO. NSMHA-SKAGIT-04-05 THROUGH AMENDMENT ONE ARE INCORPORATED BY REFERENCE AS THOUGH FULLY SET FORTH HEREIN.

THIS AMENDMENT IS EXECUTED BY THE PERSONS SIGNING BELOW, WHO WARRANT THAT THEY HAVE THE AUTHORITY TO EXECUTE THIS AMENDMENT.

NORTH SOUND MENTAL HEALTH
ADMINISTRATION

SKAGIT COUNTY

Charles R. Benjamin, Executive Director	Date	Signature	Title	Date
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Approved as to form for NSMHA

Approved as to form for County

Brad Furlong,	10/02/01
Attorney at Law	Date

Date

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NORTH SOUND MENTAL HEALTH ADMINISTRATION

2002 –2004 Consumer Oriented Projects Request Questionnaire

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15. Clearly describe your project’s goals, expected outcomes and how you are going to measure your success.
16. Describe how the project will strengthen consumer voice, choice and ownership.
17. Detail the collaborative, community-based partnerships supporting this project. Please distinguish between those who are working partners/contributing resources) and those who are non-working supporters of your project.

18. Detail your plans for future funding support and/or collaborative funding.

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Machinery & Equipment				
Administration				
Other, please specify:				
TOTAL REVENUES	\$	\$	\$	\$

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NORTH SOUND MENTAL HEALTH ADMINISTRATION 2002 –2004 Consumer Oriented Projects Request Questionnaire

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20. Identify which of the “Framework for all NSMHA Activities”, adopted by the NSMHA Board of Directors on October 25, 2001 the proposed project will address. Specify how the project will do so. (Be as specific and inclusive as possible).
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Expenditures:

Revenues:

Description	NSMHA Funding	County Funding	Other Funding (Identify Source)	Total Revenues
Salaries/Wages and Benefits				
Supplies				
Minor Equipment/Tools				
Professional Services				
Communications/Telephone				
Transportation				
Advertising				
Rentals				
Insurance				
Public Utilities				
Repairs/Maintenance				
Machinery & Equipment				
Administration				
Other, please specify:				
TOTAL REVENUES	\$	\$	\$	\$

